

17/11/2005	Draft LGA Financial Sustainability Program Plan								
Number	Sub-Program/Action areas	Actions	FS rec.	by end 2005	1st half 2006	2nd half 2006	1st half 2007	2nd half 2007	Post 2007
<b>1 Implementation/Monitor/Review</b>									
1.1	Task Force Advice and Program approved	Est Task Force; Draft Implement Plan for State Exec Endorsement;	14.1(1); 14.3(1)						
1.2	An LGA Financial Sustainability Advisory Committee	Est. Terms of Reference & Membership; Appoint Executive Officer; Develop work plan							
1.2	Reporting to Councils/GM/AGM	Develop reporting format; Prepare reports	14.2(1); 6.6(4)						
1.3	Reporting to State Executive Committee	Prepare reports (on a bi-monthly basis)	14.2(1)						
1.4	Evaluation at 12 months & 24 months	Develop Survey format; Prepare Evaluation reports	14.2(2)						
<b>2 Definitions</b>									
2.1	Establish consensus on Principle issues (Financial Sustainability, Financial Indicators, Statement of Principles)	Consult, adopt definitions and disseminate to Councils	1.1(1); 2.2(1); 2.3(1)						
2.2	Establish consensus on technical issues (Depreciation/CPM issues/policy change-no change/presentation of rates)	Consult, adopt common methodology for depreciation, comparative performance measures and presentation of rating policy changes, promote adoption	6.6(3); 13.3(7); 3.2(1); 10.3(2); 10.3(3); 10.3(4); 10.3(5);						
<b>3 Checklists &amp; Documentation</b>									
3.1	Financial Governance Program	Determine scope of governance issues, consult, prepare various standards in consultation with Councils.							

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3.1.1	Governance Checklist & Roles statement	Develop Checklist and roles and responsibilities statement. Apply checklist and determine data collection and reporting issues as deemed appropriate.	13.3(1); 13.3(2)						
3.1.2	Financial Sustainability Checklist	Develop Checklist in consultation with Councils	6.6(2)						
3.1.3	Statement for members on FS Targets	Develop Statement in consultation with Councils and LGMA, LGFMG and OLG	13.3(6)						
3.1.4	Internal/External reporting consistency	Develop strategy and templates for reporting consistency	13.3(9)						
3.1.5	Economy & Efficiency Audit Guide	Guide has been completed	13.3(13)						
3.1.6	Revenue & Funding Policy Statements	Develop Revenue and Funding policy statements in consultation with Councils and LGMA, LGFMG and OLG	10.3(1)						
3.1.7	Policy Framework for services & Program Review - LGA Guide & Publish results	Develop model framework and guide in consultation with Councils.	11.3(1); 11.3(2); 11.3(3); 11.3 (4) 11.3(5)						
3.1.8	Audit committees	Develop guide for audit committees; Develop support program	13.3(10); 13.3(11);13.3(12)						
3.2	<u>Financial Management Program</u>								
3.2.1	Uniform Reporting Code of Practice	A Code has been developed. Establish consensus with stakeholders and adopt annual reporting mechanisms	13.3(8)						



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<b>4</b>	<b>LGA Policies</b>								
4.1	Lead commitment	2005 AGM (done)	1.2(1)						
4.2	Policy Statement	Develop statement for presentation at the 2006 GM							
<b>5</b>	<b>Standards</b>								
5.1	Establishment of new mechanism	refine Terms of Reference/membership of current LGA Advisory Committee.							
5.2	Work Program for standard development	Develop program in consultation with Councils.							
5.3	Legislative Framework for standards	Draft approach; consult; seek legislation							
<b>6</b>	<b>Intergovernmental Relations</b>								
6.1	State IGR (note that this sub program area will be incorporated into existing LGA activity and the next column represents a very short summary of inquiry recommendations rather than an action program)	Funding for State Plan commitment; MLGF review grey areas; State CEOs to report on LG in SASP; LGA Pres in Excom Cabinet for SASP; relocate OLG; LG impact statements; Legislate for agreement; Legislate for MLGF	8.1(3); 8.2(1); 8.2(3); 8.2(4); 8.2(5);						

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6.2	State Funding (note that this sub program area will be incorporated into existing LGA activity and the next column represents a very short summary of inquiry recommendations rather than an action program)	<ul style="list-style-type: none"> <li>- Establish commitment to funding agreement; Develop draft; Report via MLGF;</li> <li>- Complete Developer Contribution project; Seek legislative support; Establish research project on other fees/charges;</li> <li>- Research legislative barriers to collaboration;</li> <li>- Propose draft definition of cost shifting and framework for assessing cost/benefit of new regulatory or service activities;</li> <li>- Identify State Strategic Plan targets needing LG support.</li> </ul>	8.2(2); 7.3(1); 7.2(1); 11.1(2); 8.1(1); 8.1(2)						
6.3	Commonwealth IGR (note that this sub program area will be incorporated into existing LGA activity and the next column represents a very short summary of inquiry recommendations rather than an action program)	Support ALGA in negotiating IGA	8.2(2)						
6.4	Commonwealth Funding (note that this sub program area will be incorporated into existing LGA activity and the next column represents a very short summary of inquiry recommendations rather than an action program)	Establish project to identify limitations on rating for Productivity Commission Study; continue to lobby for fair share of Commonwealth funding	7.1(1)						
<b>7</b>	<b>Legislation</b>								
7.1	Principles & Committee	Refine principles; determine TOR and membership of legislative working group	1.1(2); 1.2(2); 14.1(2);14.1(3); 14.1(4);						

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7.2	Prepare and Finalise package	Draft proposals; Consult; Recommend to State Executive							
7.3	Government/Parliamentary program	Seek agreed amendments							
<b>8</b>	<b>Support &amp; Training</b>								
8.1	Assessing Financial Sustainability	Review approach taken by Access, support ALGA project to define nationally, finalise methodology in consultation with Councils.							
8.2	Briefing Program (incl. consult'n)	Prepare regional sessions for February 2006							
8.3	LGA co-ordination	LGA support for the FSAC and for co-ordination of projects and other bodies supporting the program							
8.4	Project resources	Support to modify existing projects, materials and to undertake new work where required							
8.5	Specific Support for small/rural	FSAC to advise on best format for resources, develop proposal for a bulk outsourced accounting service.							
8.6	Resource Sharing	Explore resource at regional level for Council and Audit Committee support	11.3(2); 14.3(2)						
8.7	Incorp in existing training programs	Ensure existing programs with relevant content incorporate key concepts	13.3(3); 13.3(4);						

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8.8	Develop Specific Training	Develop content lists for specific training courses from outputs of projects undertaken for Annual Financial Performance, Financial Governance and Policy Framework Improvements - engage relevant providers and include in 2006/07 program	2.2(1); 3.2(1)  3.3(1); 3.3)2); 6.6(1); 6.6(2); 13.3(1); 13.3(6); 13.3(8); 13.3(7); 13.3(13)						
8.9	Develop Special Training Package for new and continuing Council Members	Determine content of the training package in consultation with Councils, explore a collaboration with the Australian Institute of Company Directors, secure appropriate providers and prepare training materials as required.							
8.11	Implement Training	Ensure effective promotion of new training offerings and review effectiveness.							