

Annual Report 2021–2022





City of Adelaide
 Adelaide Hills Council
 Adelaide Plains Council
 Alexandrina Council
 Anangu Pitjantjatjara Yankunytjatjara
 The Barossa Council
 Barunga West Council
 Berri Barmera Council
 City of Burnside
 Campbelltown City Council
 District Council of Ceduna
 City of Charles Sturt
 Clare & Gilbert Valleys Council
 District Council of Cleve
 District Council of Coorber Pedy
 Coorong District Council
 Copper Coast Council
 District Council of Elliston
 The Flinders Ranges Council
 District Council of Franklin Harbour
 Town of Gawler
 Regional Council of Goyder
 District Council of Grant
 City of Holdfast Bay
 Kangaroo Island Council
 District Council of Karoonda East Murray
 District Council of Kimba
 Kingston District Council
 Light Regional Council
 District Council of Lower Eyre Peninsula
 District Council of Loxton Waikerie
 City of Marion
 Mid Murray Council
 City of Mitcham
 Mount Barker District Council
 City of Mount Gambier
 District Council of Mount Remarkable
 The Rural City of Murray Bridge
 Naracoorte Lucindale Council
 Northern Areas Council
 City of Norwood Payneham & St Peters
 City of Onkaparinga
 District Council of Orroroo Carrieton
 District Council of Peterborough
 City of Playford
 City of Port Adelaide Enfield
 Port Augusta City Council
 City of Port Lincoln
 Port Pirie Regional Council
 City of Prospect
 Renmark Paranga Council
 District Council of Robe
 Municipal Council of Roxby Downs
 City of Salisbury
 Southern Mallee District Council
 District Council of Streaky Bay
 Tatiara District Council
 City of Tea Tree Gully
 District Council of Tumby Bay
 City of Unley
 City of Victor Harbor
 Wakefield Regional Council
 Corporation of the Town of Walkerville
 Wattle Range Council
 City of West Torrens
 City of Whyalla
 Wudinna District Council
 District Council of Yankalilla
 Yorke Peninsula Council

— SA councils —
PART
 — of your —
EVERY
DAY.

councils

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Working for members

Direct savings to councils of \$22.3 million through the LGA Workers Compensation Scheme

Landmark local government reforms implemented through a new LG Equip Program to strengthen the sector

Major programs and partnerships assisting councils in climate change, disability inclusion, wellbeing and heavy vehicle management

New partnership with Local Government Professionals to strengthen training and events – LGA Training provided 116 courses to more than 2,000 participants

Nearly \$2 million in funding through the Local Government Research and Development Scheme

Continued to deliver the Local Government Reconciliation Industry Network Group to allow council leaders to share ideas, networks and promote reconciliation initiatives

Supported 124 council websites through the LGA's Squiz Platform, providing technical advice and upgrades to improve user experience

Partnered with the Department of Human Services to deliver a Youth-Led Recovery Grants program – delivering \$500,000 for COVID-19 recovery projects in communities

Delivered 120 i-Responda and other emergency management training courses to 2,150 participants through the Local Government Functional Support Group

Effective advocacy delivered through 'Local Voices for a Resilient South Australia' to proactively influence the policy agenda of state and federal elections

Timely advice and support for response and recovery during the COVID-19 pandemic, including distribution of 40,000 free rapid antigen tests to the sector

Direct savings to councils of \$4.945 million through the LGA Mutual Liability Scheme

HR shared service pilot with five regional councils to establish the value of the service to the sector

Supporting our sector's approach to cyber security, including through the Local Government Cyber Security Framework

Direct savings of \$4.9 million to the sector through LGA Procurement, including contract management efficiencies, tender savings and negotiated pricing

Commenced a new Regional Climate Partnership program to strengthen regional and cross-sectoral groups and improve the climate resilience of communities

Partnered with Wellbeing SA to strengthen the ability of councils to achieve positive health and wellbeing outcomes

Led advocacy to address liveability challenges including regional housing availability and regional medical workforce shortages

President's report



In what has been a busy 2021–22 year, with the completion of state and federal elections and preparation for the upcoming local government elections, the LGA has continued to progress key priorities on behalf of members.

Council elections are fast approaching, with voter packs due to be posted to eligible South Australians in mid-October before results are determined in November. I commend all candidates who have sought to serve their communities by running for council, as it's important we have a wide variety of views and demographics represented across our sector.

It's equally important to get involved, cast your vote, and not take for granted the democratic process afforded to us all by ensuring you have your say on who is elected.

Since the state election, the LGA has positively and proactively engaged with the Malinauskas Labor Government and sought to partner, wherever possible, as we continue to advocate on a range of issues.

This includes the implementation of the local government reforms and ensuring that we continue to inform Essential Services Commission of SA (ESCOSA) on how the new Strategic Management Plan Advice Scheme would work best for councils and the community.

During the year, the LGA worked closely with the Office for Local Government on a five-yearly review of the subsidy scheme for Community Wastewater Management Systems, reviewing priorities for new systems and opportunities to improve the operation of the subsidy scheme. We also started discussions with Green Industries South Australia on key projects which will make it easier for councils to profit from the waste collected from bins and waste transfer stations.

Recognising it is critical that councils are reimbursed for costs associated with disaster recovery, the LGA is also seeking lower thresholds and expanded eligibility to more-closely match the recovery costs borne by councils and the entitlements councils receive in other states.

Through the LGA's GAROC and SAROC committees, we are also working closely with the Minister for Planning and the State Planning Commissioner to inform an expert panel's review of the PDI Act, the review of the 30 Year Plan for Greater Adelaide and the development of regional plans.

In 2021–22 strong advocacy from the LGA, the Australian Local Government Association, other state and territory local government associations and councils around Australia delivered significant outcomes and commitments from the new Albanese Labor Government, following the May federal election.

This includes a commitment to fair increases to Financial Assistance Grants for councils, a \$250 million increase to the \$500 million already committed to the Local Roads and Community Infrastructure Program and the appointment of local government to National Cabinet for the very first time.

Heading into 2022–23, the LGA will continue highlighting priorities for councils including no net reduction in funding to local government, \$300 million per annum over 4 years to help address road freight 'first and last mile issues' and support national productivity and, of course, reaffirming the importance of the \$20 million per year permanent supplementary road funding for South Australia.

This year also brings to an end my term as LGA President. It has been a privilege to serve in this role for the past two years and advocate on behalf our councils, and I look forward to seeing this vital work continue under the new president into the future.

A handwritten signature in black ink, appearing to read 'A Evans'.

CEO's report



I am pleased to present the 2021–22 LGA Annual Report, which outlines the key achievements of the association and our continued commitment to provide leadership, support, representation and advocacy on behalf of 68 South Australian councils.

Since stepping into the role in late 2021, I've been impressed with the tenacity, professionalism and exceptional skills of the LGA's people, particularly in the face of significant challenges. During the year, we have continued to support members through the pandemic and facilitated emergency management support through the Local Government Functional Support Group, responding to flooding and severe weather activity, especially on the Eyre Peninsula and Far North regions.

Over the past 12 months, the LGA has made 16 visits as part of our formal regional engagement program, supplemented by many more informal visits across the state. This emphasises the importance the LGA places on engaging and collaborating with our members.

In a state and federal election year, the LGA delivered a strong advocacy platform through our 'Local Voices for a Resilient South Australia' campaign to influence the state policy agenda, along with supporting ALGA's campaign federally. This has led to several key commitments from the new Malinauskas and Albanese Governments that will benefit the local government sector.

During the year, LGA collaborated with the Electoral Commission of South Australia (ECSA) to extensively promote the upcoming council elections in November. We have made a range of election awareness materials available to councils highlighting the enrol, nominate and vote phases, including posters, corflutes, banners and more, which are being used widely across the state.

The LGA has also continued delivering the LG Equip Program to provide councils with the training and resources needed to implement reforms under the Statutes Amendment (Local Government Review) Act 2021. Significant work has been done to create a proposed Behavioural Management Framework that will come into effect following council elections and provide councils with clearer policies on how to hear and resolve complaints.

The LGA's Legal Connect partnership with Norman Waterhouse Lawyers also provided considerable value to members through a dedicated hotline, LGA website resources and a variety of briefings. This service was particularly important in ensuring a consistent response to COVID-19 sector-wide, and also planning and local government reforms.

Lastly, the Local Government Reconciliation Industry Network Group (LG RING) – facilitated by the LGA and Reconciliation SA – held three key meetings throughout 2021–22. This provided councils an opportunity to share their experiences and progress with the sector regarding the development of their Reconciliation Action Plans, and further strengthen engagement and relationship-building with First Nations people in their communities.

Looking ahead, 2022–23 shapes to be an equally exciting and busy year for the LGA and local government sector, that I'm sure at times won't be without new challenges. I look forward to it with great anticipation.

A handwritten signature in black ink, appearing to read 'Clinton Jury'.

Clinton Jury
CEO, Local Government Association of South Australia

Priorities for 2022–23

1

**Delivery of the
LGA Advocacy Plan
priorities and SAROC
and GAROC
Business Plans**

2

**Lead the local
government reform
program**

3

**Increase community
awareness of and
participation in local
government**

4

**Provide resources,
forums and support
to councils to meet
their legislated
responsibilities**

5

**Build local
government capacity
and the skills of
our people**

6

**Assist the sector with
COVID–19 response and
recovery and build the
sector's emergency
services and resilience
capacities**

7

**Effective
implementation
and administration
of grant programs**

8

Improve corporate systems and processes that mitigate risks and allow the LGA to operate more efficiently

9

Continued growth and sustainment of LGA Procurement

10

Continuous improvement in the service delivery of LGASA Mutual

11

Ongoing evaluation and improvement of LGA corporate measures

Day to day activities include:

- Monitoring, reviewing and responding to policy legislation and funding changes that impact local government.
- Facilitating the delivery of key research projects for the benefit of the sector.
- Writing reports, attending briefings, and keeping local government informed of sector developments and best practice.
- Engaging with and listening to member councils to understand and meet their needs.
- Participating on committees, working groups and networks where it adds value to our sector.
- Responding to media and other external parties as the voice of local government.
- Delivery of training and development to the sector.
- Responding to and assisting councils with frontline advice and member services.
- Maintaining internal controls, risk management, and systems of good governance.
- Leadership, management and the wellbeing of staff .

Achievements against our priorities

1

Delivery of the LGA Advocacy Plan priorities and SAROC and GAROC Business Plans

Delivery of the State Election Strategy

LGA advocacy delivered a state election strategy and platform 'Local Voices for a Resilient South Australia'. This successfully advocated across three key areas. The first, to create economic prosperity by addressing housing shortages, availability of health workers, and fixing gaps in mobile and internet coverage. Second, to build resilient communities by funding public libraries, supporting health and wellbeing programs, tackling coastal management, stormwater challenges and jetty maintenance. Finally, to develop healthy environments by supporting initiatives that will deliver climate change action and more sustainable waste practices.

Delivery of a Federal Election Strategy

The LGA supported ALGA's Federal Election Campaign. Member councils were provided with campaign and advocacy materials to support their participation in the campaign. This included calls for an increase to Financial Assistance grants to at least one per cent, disaster recovery funding and climate change action. Several commitments were achieved through this work, including a commitment for local government to be on the National Cabinet and infrastructure investment in the Local Roads and Community Infrastructure program.

Libraries funding

The collaboration agreement between the Libraries Board of SA and the LGA was entered into in March 2022. This set out the basis on which the Libraries Board and local government will work together to address the long-term library and information needs of the community. After the previous agreement expired in June 2021, the two parties negotiated to provide funding certainty of an annual allocation \$20.701 million until June 2026. The Agreement sets out the continuing commitment and intent to the ongoing success and sustainability of the SA Public Library Network. We are working together to implement additional strategies and funding, for digital literacy, innovation funds, operation efficiencies and other initiatives.

Regional Climate Partnership

In 2021–22 the LGA partnered with the State Government, Regional Development Australia Boards and Landscape Boards to deliver a new Regional Climate Partnership program. The program established a network of regional, cross-sectoral groups working to strengthen the climate resilience of communities. Working with Green Adelaide and the Department for Environment and Water, the LGA has continued a collaborative approach through the appointment of a dedicated Central Coordinator for the program. This position has focused on engagement with the sector to identify and progress key priorities for state and local government collaboration across areas such as climate risk management, climate data, emissions reduction, sustainable urban development, urban greening and coastal adaptation.

Wellbeing – Public Health Partnership Agreement

In 2021, the LGA formed a new Public Health Partnership Agreement with Wellbeing SA to strengthen South Australian councils' ability to achieve positive health and wellbeing outcomes in the community. A dedicated Senior Project Officer Wellbeing commenced with the LGA in 2022 to lead the implementation of the partnership over the next two years. This work will focus broadly on strengthening capacity and capabilities of the sector to plan, implement and evaluate health and wellbeing initiatives. The LGA has commenced by scoping council wellbeing priorities, establishing communication channels with Wellbeing SA as well as representing councils' voice in the area of walking and walkable neighbourhoods. It is expected the focus of the work will be responsive to council priorities and needs over the duration of the project.

Planning reform

The LGA has continued to provide support to councils during the implementation of the State Government's planning system. The LGA has provided advocacy on behalf of councils to highlight system improvements necessary to make the ePlanning system work better for councils and their communities. This advocacy highlighted to the State Government the costs and impacts the system is having on councils. Ninety eight per cent of councils who responded to an LGA survey indicated the cost of the new system was more than under the previous system.

During the 2022 State Election the LGA campaigned for improvement to the ePlanning system and identified 20 opportunities for Improvements. One of these called for an independent review of the planning system. This recommendation was adopted as an election platform by the Labor Party. The LGA looks forward to engaging with this review and further improving the state's planning system in 2022–23.

Circular economy

The LGA has continued to support the transition toward a more circular economy by contributing to the review of the Container Deposit Scheme and the development of the next stage of product bans contained within South Australia's single-use plastics legislation. As part of this the LGA has also represented local government interests as an assessor for various state and federal grant programs. The LGA remained committed to circular procurement by supporting the Australian Road Research Board in their research into the use of recycled materials in road infrastructure and the LGA looks forward to sharing this information with our membership. Finally, the LGA used its voice to provide Woolworths with strategic advice which supported the retailer to progress beyond trials to a full rollout of compostable produce bags in stores across South Australia.

Local Roads and Community Infrastructure Program

This Federal Government stimulus program was first announced in early 2020 and provided \$1.5 billion in grant funding to support councils to invest in strategic infrastructure projects that create jobs and support economic recovery. South Australian councils were allocated \$113 million through the program, with funding applied to projects including road upgrades and other infrastructure, and community facilities such as cycling and walking paths, community halls, playgrounds and barbeques. In the 2022 Federal Election the LGA, alongside other state local government associations, supported advocacy resulting in \$750 million commitment from Labor to extend the Local Roads and Community Infrastructure Program. This funding will support councils to build much-needed local infrastructure such as libraries, community centres, recreational facilities and playgrounds.

GAROC

Economic Development and Jobs

GAROC's work in 2021–22 had a strong focus on economic development priorities. GAROC has continued to support the LGA's advocacy to the Federal Government and State Government for funding, initiatives and legislative/regulatory reforms that assist councils to support businesses and communities to respond and recover from the COVID19 pandemic.

Through consultation with the Metropolitan Economic Development Practitioner Network an opportunity emerged to help councils make the best use of the wide variety of online data tools they use to better understand of how their local economies are performing and to guide council decision-making and investment. GAROC commissioned a project to determine best practice use and cost-effective procurement of these data tools for councils' economic development purposes.



GAROC also commissioned the development of a principles-based Economic Development Framework to assist metropolitan councils to develop and refine their own economic development plans and strategies. The framework, which will capture important considerations such as the economic value of vibrant, sustainable and connected communities, is expected to be delivered in 2022.

Planning Reform Advocacy

GAROC engaged early and met with the new Chair of the State Planning Commission and the new Minister for Planning to highlight local government and community concerns with the planning system, the current 30-Year Plan for Greater Adelaide and a range of other planning matters.

In 2021–22, GAROC continued to support the LGA to work with all member councils to identify where improvements to the new planning system could occur. GAROC supported the LGA's advocacy that the State Government undertake an independent review of the Planning Development and Infrastructure Act and regulations and associated documents (Practice Directions) following 12 months of operation.

SAROC

Economic Development

SAROC advocated for policies and programs that support sustainable regional economic development through several processes including development of a Regional Housing Toolkit to assist councils with policy options in addressing housing supply challenges and barriers. A regional housing roundtable was delivered in 2022 to hear from regional mayors on the impacts of housing affordability and impact on their communities. The LGA through SAROC continues to advocate for State and Federal Government policies and a roadmap to support housing supply, including better incentives for private development in regional areas and alternative funding models for affordable housing projects and associated infrastructure. This will remain a key priority in 2022–23.

Community Development

SAROC supported councils and regional LGAs in their development, review and renewal of regional health plans and assisted with response and recovery activities following the COVID–19 public health emergency. A Community Wellbeing Alliance pilot program supported some councils in the Murraylands and Riverlands Local Government Association and Southern and Hills LGA to address specific health and wellbeing needs in the regions arising from regional public health plans and planning processes and identify opportunity to improve local government's role in community wellbeing.

In 2021–22, SAROC continued to advocate to the State and Federal Governments for improved health services and progressed a key action from the Rural Medical Workforce Plan 2019–2024 by working with the Rural Support Service to explore ways to maximise personal and family supports provided to rural doctors.

A comprehensive Regional Health Workforce review was prepared by the LGA outlining the unique challenges at play in accessing adequate health care in regional areas. A Regional Medical Workforce toolkit was commenced to support ways to address these barriers, including opportunity to attract and retain health professionals to regional communities.

Natural and Built Environment

SAROC continued to advocate to the State Government on funding for a state-wide Little Corella strategy, including financial assistance for local government to support identification of local management options and develop local management plans. SAROC established the Little Corellas habitat interventions program following an EOI process and brought councils together to consider the outcomes and share learnings. The Municipal Council of Roxby Downs and The Rural City of Murray Bridge received funding through this program.

In addition, SAROC advocated the importance of a 30 Year Plan for Greater Adelaide and other regional plans to support the future direction, liveability and economic growth for South Australia. SAROC continues to engage with the State Planning Commission during the preparation and consultation of the regional plans.

2

Lead the local government reform program

Local Government Reforms (LG Equip)

In 2021–2022 the LGA continued to deliver the LG Equip Program to provide councils with the training and resources needed to implement reforms under the Statutes Amendment (Local Government Review) Act 2021. The first commencement proclamation was made on 16 September 2021 and a second commencement proclamation was published on 23 December 2021, setting six commencement dates for various reforms ranging from 6 January 2022 to 30 November 2023.

In August 2021, the LGA launched a webpage on the local government reforms and through this have made available a range of information and resources including commencement timeframes, information sheets, guidelines, model registers and model policies.

Several webinar updates have been held throughout the year providing overviews of the various commencements and an opportunity for council members and employees to engage directly in relation to the reforms. Throughout the year the LGA has also worked closely with legal partner Norman Waterhouse Lawyers, to provide a consistent package of resources that are de-risked, quality assured and save councils time and money.

Several activities have been progressed as part of the LG Equip program. Some of these have included:

- Progressed work on a proposed Behavioural Management Framework consisting of new state-wide behavioural standards, supporting policies to be adopted by each council and a new Behavioural Standards Panel. During the year the LGA undertook consultation with councils on the proposed Behavioural Management Policy and model Behavioural Support Policy and members were appointed to the Behavioural Standards Panel following a nominations process led by the LGA.
- Consulted and provided a submission on a new Local Government Strategic Management Plan Advice Scheme administered by the ESCOSA.

The scheme is intended to provide councils with advice on the effectiveness of their long-term financial plan and infrastructure and asset management plan, and the implied impact on their long-term financial sustainability. The LGA supported members with a consultation paper to assist councils in their response to ESCOSA's draft framework and approach and will continue to assist councils as the scheme commences in 2022–23.

- Provided advice on a proposed Community Engagement Charter to the State Government and will continue to work with the Minister for Local Government on consultation in the coming year.

Council Member Mandatory Training Standards

The LGA was provided consistent feedback from members on the value and need for training through various reform consultation processes (Code of Conduct, Statutes Amendment (Local Government Review) Bill and the new Behavioral Management Standards. The LGA Training Standard for Council Members (LGA Training Standard) is approved by the Minister pursuant to regulation 8AA (Local Government (General) Regulations 2013 and is published on the LGA website. In 2021–2022, the LGA commenced a review of these Standards in context of the local government reforms and contemporary approaches to learning. Any revisions to the LGA Training Standard are subject to Ministerial consideration and endorsement and anticipated to occur in 2022–2023, prior to the 2022 Council Election.

3

Increase community awareness of and participation in local government

Local Government Awareness and Elections Campaign

The LGA's Local Government Awareness Campaign promoted the range and value of services provided by councils across areas including parks, playgrounds and outdoor spaces, dog and cat services, tourism infrastructure such as campgrounds, jetties and boat ramps, and the Annual Business Plan and Budget consultation process. The awareness campaign was delivered in the lead up to the 2022 council elections to build community understanding about council services and was monitored through digital analytics and market research. This campaign transitioned to a council elections campaign in 2022 with a focus 'Enrol, Nominate, Vote', aimed at raising broad awareness and interest in council elections with supplementary targeted advertising through the campaign 'Live Local, Lead Local' to increase candidate nominations.

4

Provide resources, forums and support to councils to meet their legislated responsibilities

Governance

Councils were supported with templates, guidance materials and advice relating to a broad range of functions including local government reforms, council member allowances, and nominations and appointment processes. The general governance guidance service answered phone and email queries within 24 hours in most cases. Following a detailed review of the LGA Delegations Framework last year, the LGA has maintained updates taking into account the local government reforms.

During the year, the LGA continued its liaison role with the Office of Local Government, ensuring effective representation for the sector and timely advice on legislative and governance matters. Close engagement with the Legislative Review Committee was also maintained particularly in relation to council by-laws and other Parliamentary Committees with expert advice around legislative matters including council elections provided to the sector.

Advice, resources, support and guidance was facilitated through established practitioner networks including the Financial Managers Group and the Governance and Policy Officers Network.

Model Financial Statements and Rates Notices

With guidance from the South Australian Local Government Financial Management Group, the LGA published updated Model Financial Statements. The Model Financial Statements help councils comply with Australian Accounting Standards, and the use of annually updated Model Financial Statements has improved the understanding, reliability, consistency and comparability of data made publicly available on council finances. An updated template for the annual Rates Notice was also provided to members this year.

Asset Management Information Papers

The LGA is currently working with Institute of Public Works Engineering Australasia and a working group of member councils to develop a suite of 13 information papers aimed at enhancing asset management capacity and capability in the sector. The first three papers: Asset Management System (Policy, Strategy and Plan), Levels of Service and Financial Projections for Long Term Financial Plans are available to members via the LGA website.

Disability Access and Inclusion

The LGA continued to support a Disability Inclusion Advisory Group made up of people with disability to provide the sector with advice based on their lived experience. Members of the advisory group represent a range of disability experiences and diversity. This includes people from different age groups, cultural backgrounds, genders and experiences of disability.

The Advisory Group continued to meet during the year, supported by LGA's Senior Policy Officer, Disability Inclusion, and provided value to the sector through advice on inclusive emergency management practices, engagement, council elections and libraries.

Heavy Vehicle National Law

The LGA's Heavy Vehicle Access Liaison Officer has continued to work with councils to deliver proactive approaches to heavy vehicle access matters and to support them perform their road manager function under the Heavy Vehicle National Law.

The Liaison Officer also assisted greater partnership with regulators and the freight industry to increase productivity across local roads and state and national freight networks. Through the program a comprehensive toolkit for council staff was developed and released to councils, including guidelines and resources to assist with decision-making, processes and best practice.

LGA Training & Events

LGA Training provided a program of 116 courses to 2,083 participants throughout the year including face to face and online. Council staff and elected members from 58 councils accessed the service with 89% of survey respondents rating the value of the service they received at 4 out of 5 or higher. On the back of a complimentary forum in November 2021 for Building Inclusive Communities, and in partnership with Purple Orange, 15 of 50 complimentary Disability Inclusion training sessions had been completed up to June 2022, with the remainder booked to be undertaken up to December 2022.

LGA and LG Professionals SA entered into an exciting partnership agreement to strengthen our respective training, events and network support services to our collective members. Moving forward, the membership, training, events and network support services provided by LG Professionals SA and LGA Training will be delivered through shared resources, which will increase our joint capacity and provide the opportunity for a stronger focus on the needs of our members.

6

Assist the sector with COVID-19 response and recovery and build the sector's emergency services and resilience capacities

Local Government Reconciliation Industry Network Group

The Local Government Reconciliation Industry Network Group (LG RING) recognises the essential role councils play in building and enhancing respectful relationships and understanding between First Nations peoples and the broader South Australian community. During the year the LGA, together with Reconciliation SA, delivered three LG RING meetings.

In March, two NSW elected members, Esma Livermore (a Bigambul woman and current Deputy Mayor for Queanbeyan-Palerang Regional Council) and Cr Dominic Wy Kanak (a Torres Strait (Erub) and South Sea Islander (Epi) man who has served as a Councillor on Waverley Council since 1999), spoke about their experience in running for elections.

In May, Keith Thomas, CEO of South Australian Native Title Services spoke to the group.

Each meeting provides councils an opportunity to share their experiences and progress in developing their council Reconciliation Action Plans, as well as implementing other activities.

Local Government Functional Support Group

During 2021–22, the LGA as the lead of the Local Government Functional Support Group (LGFSG) played a dynamic role supporting the sector and state agencies in response to COVID-19, emerging biosecurity concerns and severe weather impacts, including hail, floods and bushfires. The LGFSG delivered over 120 i-Responda and other emergency management training courses to more than 2,150 participants.

During 2022, the LGA commenced to a review of the LGFSG Plan and practices with the aim to draw on key learnings, strengthen processes and enhance strategic alignment with the needs of the sector. A series of workshops were held to actively seek the views of councils as highly valued stakeholders of the LGFSG. A new LGFSG Plan will be presented to members and stakeholders in 2022–23.

Community Wastewater Management Scheme

The LGA Community Wastewater Management System (CWMS) subsidy fund is a partnership between the State Government, the LGA and councils which delivers CWMS installations to regional and remote communities. The State Local Government Subsidy Funding Agreement entered its fifth year of a 10-year, \$47 million agreement in 2021–22.

A mid-term review of the CWMS program was undertaken in 2021–22. The review was completed in conjunction with the Office of Local Government and identified recommendations for a revised CWMS funding deed. The Office of Local Government and the LGA will commence the process for revising the funding deed in 2022–23.

CWMS projects underway in 2021–22 included Elliston CWMS (concept design) and Cowirra (construction completion) along with feasibility studies for various council CWMS applications.

Local Government Research and Development Scheme

The Local Government Research and Development Scheme funds projects which build strategic capacity for the benefit of the local government sector. It is guided by a Memorandum of Understanding between the Treasurer and the LGA. The scheme's priorities for 2021–22 supported local government reform, enhancing financial sustainability, local government's COVID–19 response and recovery, innovations in infrastructure management, increasing community awareness and participation, strengthening community safety and wellbeing and managing climate change and other environmental challenges.

In 2021–22 a total of \$1,999 million in funding was allocated through two competitive grant rounds, as well as through funding for regional capacity building, LGA subcommittees and support to councils to implement the local government reforms. An overview of the approved and completed projects for 2021–22 is provided as Appendix 1.

Special Local Roads Program

The Special Local Roads Program 2021–22 grant round, managed by the LGA on behalf of the sector, recommended grant funding totalling \$15.8 million to South Australian councils for the construction and maintenance of strategic local roads. The Local Government Transport Advisory Panel provides strategic oversight of the governance and operations of this program.

Youth-led Recovery Grants

The LGA was proud to partner with the Department of Human Services to allocate almost \$500,000 to 14 projects across 23 local government areas. This was to engage young people in COVID–19 recovery efforts in their communities. The projects were run by councils in partnership with community groups and supported young people aged 12–24 to lead local response to the impacts of COVID–19. Projects were completed in late 2021 and in February 2022.

Remaining grant funds from the program were approved for redistribution to enable a repeat of the City of Whyalla's Starship Enterprise program and the Eyre Peninsula LGA's Youth on Country Program. As part of the program, Onkaparinga Youth developed a short video highlighting the success of the grants which was launched at the LGA's OGM on 7 April 2022. The OGM also showcased presentations from Cities of Whyalla, Charles Sturt, Playford and the Eyre Peninsula LGA.

8

Improve corporate systems and processes that mitigate risks and allow the LGA to operate more efficiently

Local Government Information Linkages and Capacity Building Program

The South Australian Local Government Information Linkages and Capacity Building Program (ILC) came to an end during this financial year. The \$715,000 project recognised the vital role councils play in creating connections between people with disability and the communities in which they live. The project was highly successful with one project receiving a Planning Institute Australia SA Award for Excellence in the Community Wellbeing and Diversity category.

To celebrate the successful outcomes of the ILC Program, a Building Inclusive Communities Showcase of Achievements was held in November 2021. This event celebrated the completion of the projects as well as other initiatives relating to access and inclusion work within the local government sector.

LGA Squiz platform

The LGA Squiz platform is used by 53 South Australian councils for their corporate websites and more. During 2021–22 the LGA's Web Solutions team continued to improve the platform in response to council needs. Several councils enhanced their web presence incorporating multimedia into homepages to promote regional lifestyle opportunities. The team also worked to improve integration with the LGA's My Local Services App and enhance the 'Report It' feature to confirm submission success.

CRM

The LGA continued to embed a new Customer Relationship Management (CRM) system into our operations as a tool to enhance our engagement and service delivery to members and better understand their needs. The system brings together information from the LGA's records management system, education and training database and other contact lists to support how the LGA measures our value to each member council.

9

Continued growth and sustainment of LGA Procurement

Templates and panels

LGA Procurement continued its service offering helping councils deliver their business through managed contracts, consultancy services and professional development. This approach ensures a streamlined interface between councils and suppliers. LGA Procurement offered councils templates, documents and resources, including a new model procurement policy and updated documents, which were launched for review during 2022.

Consultancy services offered by LGA Procurement increased to 189 projects which were used by 28 councils or subsidiaries across the sector. Two new pre-qualified panels were also added to the LGA Procurement catalogue, created in direct response to the sector. From this, councils and entities now have comprehensive offerings of labour hire and recruitment services as well as open spaces, parks, play, sport and recreation services. Both panels will focus on using South Australian suppliers.

LGA Procurement continue to create and maintain strong working relationships with the local government sector through networks and partnerships. LGA Procurement has Memorandums of Understanding or agreements with the Local Government Information Technology South Australia, LGA Tasmania and Arc Blue. The new partnership with ArcBlue, saw the launch of a new Procurement e-module learning platform in this financial year. This software aligns with audit requirements and ensures accurate training for staff with financial delegations.

Legal Connect

The LGA's Legal Connect partnership with Norman Waterhouse Lawyers continued to provide advice through a dedicated hotline, resources hosted on the LGA website, and a range of briefings with members. Throughout 2021–22, councils were provided with tailored advice covering a range of topics which impact on council functions including governance, employment, planning and environment, and commercial and property law. In addition, 43 legal training courses were delivered to 67 participating councils, covering 1,289 participants.

The partnership was valuable in ensuring a consistent response to common challenges (such as implementation of local government reforms) and enabled SA councils to easily access clear and timely advice.

10

Continuous improvement in the service delivery of LGASA Mutual

LGASA Mutual

LGASA Mutual incorporates the management of the LGA Mutual Liability Scheme and the LGA Workers Compensation Scheme into one entity. These Schemes continue to perform well in turbulent times brought about by a difficult global insurance market, significant reduction in investment earnings and an ever-changing regulatory environment.

The LGA Workers Compensation scheme recorded its lowest ever number of claims (419) and recorded a significant drop in lost-time injuries. This has led to a significant reduction in claims costs which will flow through to councils via a special distribution of \$1 million in 2022–23.

LGASA Mutual was also pleased to be able to provide 40,000 RATs at a cost of \$200,000 to the sector free of charge at a time when they were difficult to source. Significant progress has also been made with the LG Safe project which provides a new user-friendly WHS framework that complies with our legislative requirement.

The LGA Mutual Liability Scheme continues to offer a broad level of cover to councils that is not available in the market together with an increasing range of risk management services to address the changing needs of councils.

11

Ongoing evaluation and improvement of LGA corporate measures

Organisational culture

A new People and Culture Plan 2022 – 2025 was finalised and adopted. The plan outlines key strategies under the pillars of employee experience, future workforce, health, safety and wellbeing and culture and leadership. The LGA progressed rolling improvements to HR and WHS practices throughout the year and seeks to evaluate progress through staff surveys, analytics and feedback.

LGA Climate Commitment Action Plan

The LGA has been delivering on the key objectives outlined in its LGA Climate Commitment Action Plan 2021–2023. This year's key initiatives have included installing solar power at LG House, working with Green Industries SA to support council's transition to a circular economy and integrating climate change initiatives in procurement and business planning.

The LGA will maintain its focus in 2022–23, acknowledging the role all levels of government play in addressing the effect of climate change in local communities.

Priorities for 2022–23

Key priorities for the LGA in 2022–23:

Advocate

Achieve greater influence for local government

Assist

Build the capacity of member councils

Advance

Facilitate continuous improvement in local government

Achieve

Embed best practice governance and operations to enable the LGA to provide value to members

- 1 Effectively represent members in advocating on priority issues for local government.
- 2 Strengthen relationships with State and Federal Governments in being part of the solution to challenges facing councils and their communities.
- 3 Increase the reach of and engagement with the LGA's communications to the community, stakeholders and member councils.
- 4 Prepare councils and communities for the 2022 council elections.
- 5 Lead the implementation of local government reforms through the LG Equip program.
- 6 Provide resources, services and advice that save councils time and money, and reduce risk.
- 7 Strengthen the capacity of member councils through partnerships and grant funded initiatives.
- 8 Research and communicate on emerging issues for councils and their communities.
- 9 Facilitate evidence based continuous improvement through better use of data.
- 10 Strengthen the local government sector's maturity in cyber security.
- 11 Develop new partnerships and services to help councils innovate and prepare for the future.

12

Maintain the LGA's financial sustainability through strong financial management practices, corporate system improvements and capital upgrades to Local Government House.

13

Strengthen the LGA's employee experience by investing in our people leaders and strengthening performance management.

14

Lead by example through implementing the LGA Climate Commitment and Reconciliation Action Plan.

LGA Board

The Local Government Association of South Australia is governed by the LGA Board.

Members of the LGA Board of Directors include:

- President (elected by all councils)
- Immediate Past President
- South Australian Regional Organisation of Councils (SAROC) Chair
- Greater Adelaide Regional Organisation of Councils (GAROC) Chair
- Three Board Directors (elected by SAROC)
- Three Board Directors (elected by GAROC)



LGA President

Mayor Angela Evans
City of Charles Sturt



Office of the Immediate Past President

Mayor Dean Johnson
District Council of Kimba



Mayor David O'Loughlin
City of Prospect
(GAROC Chair)



Mayor Erika Vickery OAM
Naracoorte Lucindale Council
(SAROC Chair)



Mayor Gillian Aldridge OAM
City of Salisbury



Mayor Peter Matthey OAM
Regional Council of Goyder



Mayor Claire Boan
City of Port Adelaide Enfield



Mayor Keith Parkes
Alexandrina Council



Mayor Heather Holmes-Ross
City of Mitcham



Mayor Clare McLaughlin
Whyalla City Council

Office of the Immediate Past President
Mayor Sam Telfer resigned (31 December 2021)
– District Council of Tumby Bay

LGA Board Members:
Mayor Erin Thompson resigned (19 March 2022)
– City of Onkaparinga and
Lord Mayor Sandy Verschoor (appointed 28 February
resigned 29 March 2022) – City of Adelaide

**LGA Audit Committee members as at
30 June 2021**

Independent Chair: Ms Pat Christie

Board Representative: Mayor Keith Parkes –
Alexandrina Council

Independent Member: Mr David Powell

Independent Member: Ms Lisa Bishop

Nominees to local government and external bodies

The LGA provides numerous nominees on working parties, boards and committees including many state government bodies. Most nominees are council members or staff. Through nominees, the Association is kept apprised of and helps influence change in plans, projects and initiatives. At the same time, local government's views on policy and proposals for amendments to legislation are also addressed.

The LGA thanks all of those who have given their time contributing to these bodies in the interests of local government. Key bodies pursuant to Acts of Parliament and nominees as of 30 June 2021 included:

Body	LGA nominees	Term	Remuneration
Adelaide Cemeteries Authority Board	Mr Paul Di Iulio Campbelltown City Council	4 years	\$12,383 annual
Australia Day Council of SA	Mayor Heather Holmes–Ross City of Mitcham	2 years	Nil
Behavioural Standards Panel	Ms Thilan Legierse – (Presiding Member) – 3 years, 8 months Mr Adam Crichton Ms Rosie Jervis	3 years, 8 months	\$64.50 per hour \$51.50 per hour \$51.50 per hour
Dog & Cat Management Board	Mr David Parkin (Chairperson) Cr Helga Lemon City of Burnside Ms Karen Rokicinski City of Victor Harbor Mr Rocky Warren Mid Murray Council Mr Brenton Thomass City of Port Adelaide Enfield	3 years	\$18,574 \$13,570 \$13,570 \$13,570 \$13,570
Environment Protection Authority Board	Dr Helen Macdonald Clare & Gilbert Valleys Mr Mark Withers City of Port Adelaide Enfield	3 years	\$24,000 annual
Libraries Board of SA	Ms Megan Burghuis City of Unley Cr Bronwyn Lewis Alexandrina Council Mayor Jill Whittaker Campbelltown City Council	3 years	\$590 per session
Local Government Finance Authority Board	Mr Clinton Jury (LGA CEO – standing position) Dr Andrew Johnson Local Government Association Mr Terry Buss City of West Torrens	2 years	\$7,813 annually
Local Government Research & Development Scheme Advisory Committee	Mayor Erika Vickery OAM Naracoorte Lucindale Council Mayor Claire Boan City of Port Adelaide Enfield Mayor Heather Holmes–Ross City of Mitcham Mr Henry Inat Town of Gawler Professor Chris Leishman University of Adelaide Ms Abbie Spencer Australian Services Union Anne Champness Tatiara District Council Ms Alex Hart Office for Local Government (ex officio) Mr Clinton Jury Local Government Association (ex officio)	2 years 2 years 2 years 3 years 3 years 3 years 3 years 3 years Ongoing Ongoing	Nil
Native Vegetation Council	Deputy Mayor John Neal Regional Council of Goyder	2 years	\$206 per session
Power Line Environment Committee	Mr Chris Wood City of Port Adelaide Enfield	3 years	\$2,110 annually
Premier's Climate Change Council	Lord Mayor Sandy Verschoor City of Adelaide	3 years	\$12,383 annually
Public Library Committee	Ms Janice Nitschke Wattle Range Council	3 years	Nil

Nominees to local government and external bodies cont.

Body	LGA nominees	Term	Remuneration
SA Country Arts Trust Board	Mayor Erika Vickery Naracoorte Lucindale Council	3 years	\$206 per session
SA Flood Warning Consultative Committee	Mr Andrew King City of West Torrens	2 years	Nil
SA Fruit Fly Standing Committee	Cr Trevor Norton District Council of Loxton Waikerie	Ongoing	Nil
SA Heritage Council	Ms Eleanor Walters City of Norwood, Payneham & St Peters	3 years	Member session \$206
SA Power Networks Customer Consultative Panel	Cr Kat Mitchell City of Port Adelaide Enfield Mr Peter Scott Eyre Peninsula LGA	2 years	\$3,500 per annum
South Australian Local Government Grants Commission	Mr Rob Donaldson (Presiding Member) Mayor Erika Vickery Naracoorte Lucindale Council	3 years	Presiding Member Annual \$18,574 Member \$13,570
South Australian Public Health Council	Mayor Ann Ferguson Mount Barker District Council Cr Dr Helen Donovan City of Adelaide	3 years	\$206 per session
South Eastern Water Conservation & Drainage Board	James Holyman District Council of Robe	4 years	\$177 per session
State Bushfire Coordination Committee	Mr John Moyle City of Tea Tree Gully (member) Cr Heidi Greaves City of Onkaparinga (deputy member)	3 years	\$206 per session
State Emergency Management Committee	Mr Clinton Jury Local Government Association (ex officio) Dr Andrew Johnson Local Government Association	Standing position	Nil \$7,813
State Records Council	Cr Dr Helen Donovan City of Adelaide	3 years	\$206 per session
Stormwater Management Authority	Mr Stephen Hains (Presiding Member) Mr Wally Iasiello Campbelltown City Council Cr Dr Helen Donovan City of Adelaide Mr Simon Sherriff Light Regional Council	3 years	Presiding Member Annual \$18,574; Member \$12,383pa (council employees are not eligible for payment)

Abridged financial reports for the Local Government Association of South Australia 2021–22

The following pages contain abridged financial reports for the LGA Secretariat for 2021–22.

The full statements, as well as those for LGA of SA subsidiaries LGA Procurement, LGA Mutual Liability Scheme and LGA Workers Compensation Scheme can be viewed online at www.lga.sa.gov.au

Statement of profit or loss and other comprehensive income

For the year ended 30 June 2022

	Note	2022 \$	2021 \$
Revenue			
Subscriptions, finance and other income	1	11,075,766	8,747,992
Grant Revenue		2,172,458	3,864,162
		13,248,224	12,612,154
Expense			
Employee costs		(5,396,801)	(5,906,142)
Depreciation, amortisation & impairment		(711,418)	(707,991)
Grant expenditure		(547,614)	(583,360)
Finance expenses		(558,367)	(636,121)
Other expenses from ordinary activities	2	(5,149,768)	(4,283,837)
		(12,363,968)	(12,117,451)
Operating Surplus / (Deficit)		884,256	494,703
Net gain/(loss) on sale of assets		15,287	(17,067)
Gain on revaluation of investment property		3,060,388	1,629,223
Net Surplus/ (Deficit)		3,959,931	2,106,859
Revaluation of owner occupied land and buildings		2,686,485	620,231
Total comprehensive income for the year		6,646,416	2,727,090
The accompanying notes form part of the abridged financial reports			

Statement of financial position

As at 30 June 2022

	Note	2022 \$	2021 \$
Current assets			
Cash and cash equivalents	3	7,902,679	7,060,981
Trade and other receivables	4	4,328,998	3,851,043
Other current assets		411,380	415,179
Total current assets		12,643,067	11,327,203
Non-current assets			
Trade and other receivables	4	13,056,655	15,412,329
Financial assets		3	2
Property, plant and equipment	5	15,523,575	13,272,891
Investment property	5	16,927,500	13,539,545
Intangible assets		637,165	777,642
Total non-current assets		46,144,898	43,002,409
Total Assets		58,787,965	54,329,612
Current liabilities			
Trade and other payables	6	9,987,712	9,832,150
Employee benefits		621,759	689,282
Short-term borrowings	7	2,355,674	2,277,018
Total current liabilities		12,965,145	12,798,450
Non-current liabilities			
Long-term provisions		184,693	183,777
Borrowings	7	13,056,655	15,412,329
Total non-current Liabilities		13,241,348	15,596,106
Total Liabilities		26,206,493	28,394,556
Net Assets		35,581,472	25,935,056
Equity			
Reserves	8	23,883,239	20,321,054
Retained profits		8,718,233	5,614,002
Total Equity		32,581,472	25,935,056

The accompanying notes form part of the abridged financial reports

Statement of changes in equity

For the year ended 30 June 2022

	2021	Opening Equity \$	Comprehensive Income \$	Transfers to/(from) reserve \$	Closing Equity \$
Retained Profits		6,414,199	2,106,859	(2,907,056)	5,614,002
Project Reserves		7,163,854	–	2,907,054	10,070,910
Asset Revaluation Reserve		9,629,913	–	620,231	10,250,144
Total		23,207,966	2,106,859	620,231	25,935,056
	2022	Opening Equity \$	Comprehensive Income \$	Transfers to/(from) reserve \$	Closing Equity \$
Retained Profits		5,614,002	3,959,931	(855,700)	8,718,233
Project Reserves		10,070,910	–	855,700	10,926,610
Asset Revaluation Reserve		10,250,144	–	2,686,485	12,936,629
Total		25,935,056	3,959,931	2,686,485	32,581,472

Statement of cash flows

For the year ended 30 June 2022

	Note	2022 \$	2021 \$
Cash from operating activities:			
Receipts from operations		13,400,082	10,875,322
Receipts from grants		6,676,066	9,103,410
Interest received		575,021	681,049
Payments to suppliers and employees		(12,562,941)	(10,936,136)
Payments of grants		(3,963,725)	(2,148,816)
Interest paid		(558,367)	(636,121)
Total cash from/(used in) operating activities		3,566,136	6,938,708
Cash from investing activities:			
Payment for property, plant and equipment		(447,420)	(2,349,383)
Proceeds on sale of property, plant and equipment		–	–
Total cash used in investing activities		(447,420)	(2,349,383)
Cash from financing activities:			
Proceeds from borrowings		–	–
Repayment of borrowings		(2,277,018)	(2,200,989)
Total cash (used in)/from investing activities		(2,277,018)	(2,200,989)
Net cash increase/(decrease) in cash and cash equivalents		841,698	2,388,336
Cash and cash equivalents at beginning of the year		7,060,981	4,672,645
Cash and cash equivalents at end of the year	3	7,902,679	7,060,981

The accompanying notes form part of the abridged financial reports

Notes to the financial statements

For the year ended 30 June 2022

Note 1 – Revenue	2022	2021
	\$	\$
Subscriptions and Contributions		
Subscriptions	2,429,685	2,370,421
Fees and service charges	575,021	666,216
	<u>3,004,706</u>	<u>3,036,637</u>
Fees, Charges and Other Revenue		
Administration charges	2,339,873	2,240,155
Rent and outgoings	2,153,480	1,599,277
Other revenue	3,577,707	1,871,923
	<u>8,071,060</u>	<u>5,711,355</u>
	<u>11,075,766</u>	<u>8,747,992</u>

Note 2 – Other expenditure	2022	2021
	\$	\$
Council webhosting, equipment rental, licences and office costs	1,069,531	1,094,299
Project and Operating Contractors and Consultants	2,243,117	1,643,005
Property Related Expenses	632,120	626,528
Other Expenses	1,205,000	920,175
	<u>5,149,768</u>	<u>4,283,837</u>

Note 3 – Cash and Cash Equivalents	2022	2021
	\$	\$
Cash and cash equivalents	<u>7,902,679</u>	<u>7,060,981</u>

Note 4 – Trade and Other Receivables	2022	2021
	\$	\$
Current		
Trade receivables	451,234	329,437
Accrued Income	1,522,090	1,244,588
State Local Govt Infra Partnership receivable ⁽¹⁾	<u>2,355,674</u>	<u>2,277,018</u>
	<u>4,328,998</u>	<u>3,851,043</u>
Non-Current		
State Local Govt Infra Partnership receivable ⁽¹⁾	<u>13,056,655</u>	<u>15,412,329</u>
	<u>13,056,655</u>	<u>15,412,329</u>

⁽¹⁾ In 2017 the LGA entered into an agreement with the State Government to deliver the State Government Local Infrastructure Partnership Program. Under this program the LGA provided funding to Councils valued at \$24.074 million. The State Government is providing a grant to the LGA over the next ten years covering the expenditure incurred in delivering this program.

Notes to the financial statements

For the year ended 30 June 2022

Note 5 – Property plant and equipment

Year ended 30 June 2022	Land and buildings	Furniture, fitout, other building	Motor vehicles	Right of use vehicles	Other works in progress	Total
	\$	\$	\$	\$	\$	\$
Opening net carrying amount	10,860,445	1,964,242	177,826	70,972	199,406	13,272,891
Transfer to investment property	–	(327,566)	–	–	–	(327,566)
Additions	–	559,344	52,403	–	–	611,747
Disposals / Transfers	262,643	(178,119)	(34,158)	–	(199,406)	(149,040)
Depreciation expense	(237,073)	(258,499)	(45,885)	(29,485)	–	(570,942)
Revaluation	2,686,485	–	–	–	–	2,686,485
Closing Net carrying amount	15,572,500	1,759,402	150,186	41,487	–	15,523,575
Year ended 30 June 2021						
Opening net carrying amount	21,650,000	937,382	118,074	39,809	52,917	22,798,182
Transfer to investment property	(11,910,322)	–	–	–	–	(11,910,322)
Additions	–	2,048,584	100,104	70,569	199,405	2,418,662
Disposals / Transfers between classes	–	(18,431)	(15,000)	–	(52,916)	(86,347)
Depreciation Expense	(297,992)	(204,765)	(25,352)	(39,406)	–	(567,515)
Revaluation	1,418,759	(798,528)	–	–	–	620,231
Closing Net carrying amount	10,860,445	1,964,242	177,826	70,972	199,406	13,272,891

At each balance date the management update their assessment of fair value, taking into account an external independent valuation. A full scope valuation occurs every year. The independent valuation was conducted by Knight Frank in June for the 30 June 2022.

(a) Transfer to/from investment property
When the use of land or buildings changes from operational to investment property, the property is remeasured to fair value and reclassified as investment property. Any gain arising on remeasurement is recognised directly in the asset revaluation reserve.

(b) Investment property
Investment property is comprised of land and buildings intended to be leased to third parties and are not occupied by the Group. Investment properties are initially recognised at cost and are subsequently measured at fair value with any changes therein recognised in profit or loss.

Note 6 – Trade and other payables

	2022 \$	2021 \$
Current		
Accrued expenses and other payables	1,730,721	2,238,464
Revenue and grants received in advance	8,256,991	7,593,686
	9,987,712	9,832,150

Notes to the financial statements

For the year ended 30 June 2022

Note 7 – Borrowings	2022	2021
	\$	\$
Current		
Loan from LGFA	2,355,674	2,277,018
Non-current		
Loan from LGFA	13,056,655	15,412,329

Note 8 – Reserves	2022	2021
	\$	\$
Project Reserves	10,926,610	10,070,910
Asset Revaluation Reserve	12,936,629	10,250,144
	<u>23,863,239</u>	<u>20,321,054</u>
(a) Project Reserves		
The project reserve recognises carry forward balance of unspent project commitments held by the Local Government Association of South Australia. These balances are then distributed as per the relevant funding agreement with State Government, Federal Government and Local Government Finance Authority. Also included are LGA funded projects with carry forward balances.		
(b) Asset Revaluation Reserve		
The asset revaluation reserve records unrealised gains on the revaluation of land and buildings.		

Disaggregation note

The parent information has been disaggregated into Secretariat activity and Project activity. Secretariat activity details the annual day to day operations of the LGA and Project Activity includes activity funding external Grants and Contributions to manager committed project with specified outcomes.

	Secretariat	Secretariat	Project	Project	Total	Total
	2022	2021	2022	2021	2022	2021
	\$	\$	\$	\$	\$	\$
Income						
Revenue from ordinary activities	10,611,920	8,488,958	463,845	259,034	11,075,765	8,747,992
Grant revenue	167,537	60,961	2,004,922	3,803,201	2,172,459	3,864,162
	10,779,457	8,549,919	2,468,767	4,062,235	13,248,224	12,612,154
Expense						
Employee costs	(4,315,364)	(4,375,229)	(1,081,437)	(1,530,913)	(5,396,801)	(5,906,142)
Depreciation, amortisation & impairment	(700,562)	(679,038)	(10,856)	(28,953)	(711,418)	(707,991)
Grant expenditure	–	–	(547,614)	(583,360)	(547,614)	(583,360)
Finance expenses	(557,435)	(634,699)	(932)	(1,422)	(558,367)	(636,121)
Other expenses from ordinary activities	(4,042,022)	(2,725,719)	(1,107,746)	(1,558,118)	(5,149,768)	(4,283,837)
	(9,615,383)	(8,414,685)	(2,748,585)	(3,702,766)	(12,363,968)	(12,117,451)
Total comprehensive income for the year	1,164,074	135,234	(279,818)	359,469	884,256	494,703

Appendix 1 – Local Government Research and Development Scheme Projects

The following projects were approved through the Local Government Research and Development Scheme in 2021–22.

Project title	Total allocated	Organisation name
Supporting councils in the implementation of the Planning and Design Code and PDI Act	\$50,000	Local Government Association of SA
Local Government Reform Implementation (branded LG Equip)	\$390,000	Local Government Association of SA
2022 Council Elections Project – Phase One	\$150,000	Local Government Association of SA
Support for councils in community wellbeing	\$83,400	Local Government Association of SA
Local Government Authorised Persons Professional Framework Review	\$20,000	Local Government Authorised Persons Association
Asset Management Plan Summary template	\$7,000	Institute of Public Works Engineering Australasia
Local Government Cyber Security Toolkit	\$99,000	Local Government Information Technology SA Incorporated

During the year, 20 projects were completed.

The outcomes of these projects are available on the LGA website www.lga.sa.gov.au/research

Project title	Total allocated	Organisation name
Valuing Social Outcomes	\$50,000	Local Government Professionals Australia, SA Community Managers Network
Removal of organic chemicals from water by aquifer filtration in managed aquifer recharge schemes	\$25,000	Flinders University
Community Wellbeing Alliance –two regional trials	\$150,000	Local Government Association of SA
Funding the Future – A New Approach for Coastal Management in SA	\$46,073	Limestone Coast Local Government Association
Sustainability and Expansion of the Connected Cities Sensor Network	\$30,000	City of Prospect
Regional youth volunteering trial	\$10,000	Legatus (Central Region LGA)
DPTI ePlanning integration	\$48,000	Local Government Information Technology South Australia Inc
Community Wellbeing Indicators for South Australian Local Government	\$50,000	Southern & Hills LGA
Support Councils in the implementation of the PDI Act and Planning and Design Code	\$100,000	Local Government Association of SA
Model Financial Statements Annual Updates (2021 and 2022)	\$30,000	Local Government Association of SA
Public Lighting Support for SA Councils	\$30,000	Local Government Association of SA
RPSA Voters Roll Practice Manual – 2022 Elections	\$5,000	Revenue Professionals SA
Strategies to increase turnout at council elections using evidence from randomised field trials	\$32,870	Electoral Commission SA
Modelling business clusters' readiness and resilience in managing and responding to Covid 19	\$30,000	The University of Adelaide
External and internal challenges facing regional population growth strategies: learning from the case of the Limestone Coast	\$35,089	Flinders University
Script development for Training Course re Community Wastewater Management Schemes	\$16,000	Legatus (Central Region LGA)
Environmental Health Officers' response to COVID-19: A public health workforce needs assessment to ensure sustainability and future preparedness	\$38,200	Flinders University
Best Practice Guide for Grants Management for Local Government in South Australia	\$32,000	City of Holdfast Bay
Review of the Regional Capacity Building Program	\$20,000	Local Government Association of SA
Local Government Cyber Security Toolkit	\$99,000	Local Government Information Technology SA Incorporated

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