



Evaluation Appendices

Climate Ready Coasts Program

LGA South Australia

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Appendix A: Evaluation Matrix

Table 1: Evaluation Matrix

Lines of Enquiry	Technique or data collection tool utilised					
	Document Review	ESC & PMG consultations	Partnership Survey	CoP Survey	CHAP focus group	Data focus group
Evaluation Domain 1: Appropriateness						
To what extent was the program design and staged delivery model appropriate to achieve CRC's intended outcomes? (Considering processes and implementation, governance and decision-making arrangements)	✓	✓		✓	✓	
To what extent was the program design adaptable and responsive to emerging needs and lessons during delivery?	✓	✓			✓	✓
What were the barriers and enablers in each stage of the project?	✓	✓		✓	✓	
What are the opportunities to improve the program design and/or the materials and methods that have been developed?	✓	✓		✓	✓	✓
Evaluation Domain 2: Effectiveness & Impact						
To what extent were the program's management and governance arrangements effective in supporting program delivery and the achievement of intended outcomes?	✓	✓	✓	✓		
To what extent has the partnerships between local and state government been effective in contributing to the program outcomes?		✓	✓			✓
To what extent have the processes and program implementation been effective in achieving the program outcomes? (Consider grants program, capacity building activities, datasets, infrastructure projects)	✓	✓		✓	✓	✓



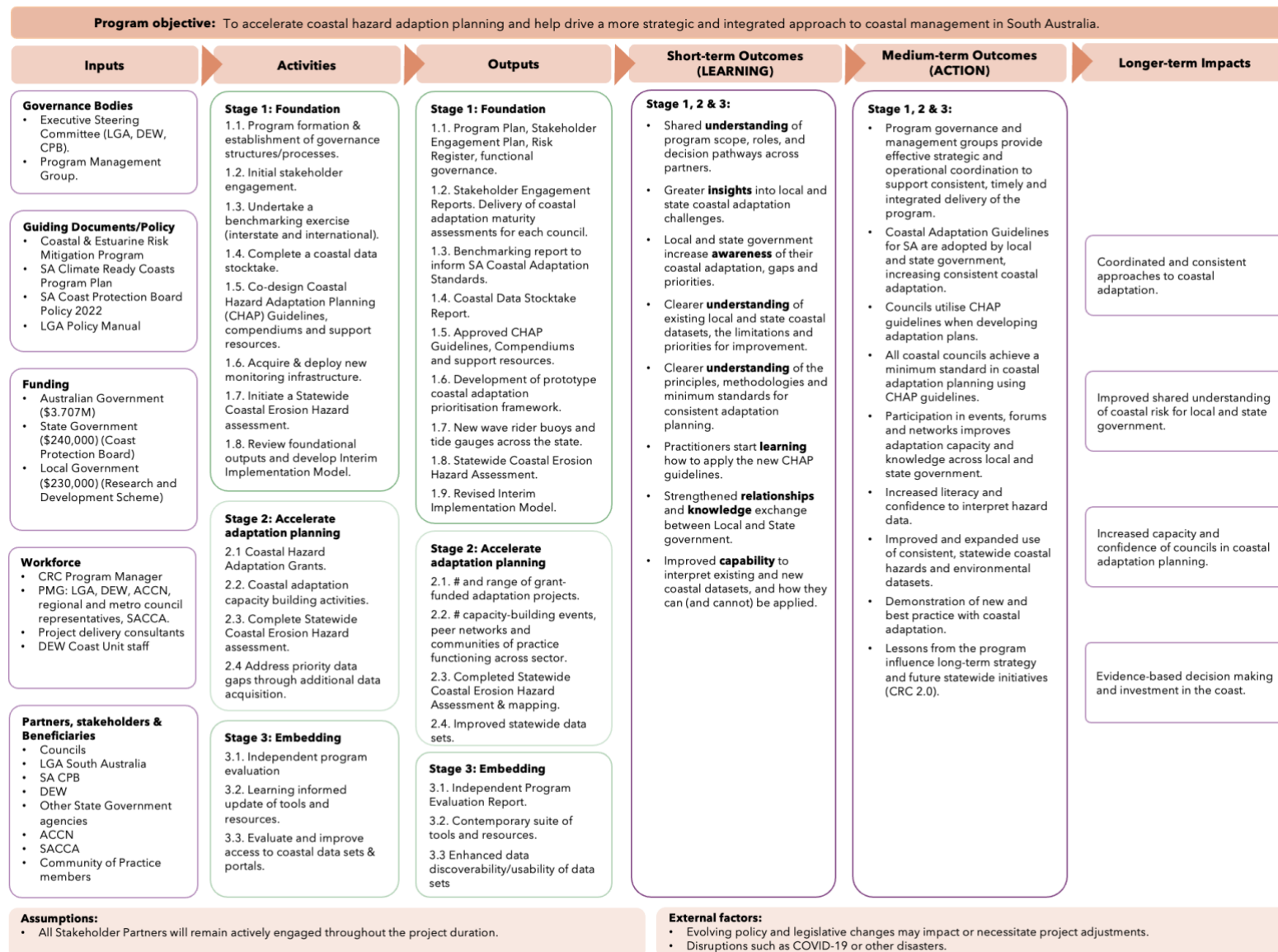
Lines of Enquiry	Technique or data collection tool utilised					
	Document Review	ESC & PMG consultations	Partnership Survey	CoP Survey	CHAP focus group	Data focus group
What have been the program's key activities and achievements? What (if any) value adding activities were undertaken? What benefits did these confer to the program?	✓	✓		✓	✓	✓
To what extent did coordination of consistent approaches to coastal hazards increase?	✓	✓		✓	✓	✓
To what extent did the understanding of coastal risk improve?	✓	✓		✓	✓	✓
To what extent did the capacity and knowledge of coastal hazard adaptation planning increase amongst beneficiaries?	✓	✓		✓	✓	✓
Is there evidence that the program activities and outputs led to evidence-based decisions and investments in the coast?	✓	✓		✓	✓	✓
Have innovative approaches been used in the conduct of the program? If so, what are these?	✓	✓			✓	
What have been the barriers and enabling factors critical to the success of the CRC program?	✓	✓		✓	✓	
What are the opportunities for improvement and the key lessons learned to improve the effectiveness and impact of the CRC program and inform future phases of work?	✓	✓		✓	✓	✓
Evaluation Domain 3: Efficiency & Sustainability						
To what extent has the project been delivered on time and on budget?	✓	✓				
To what extent have the project's resources been deployed efficiently (consider both financial, human, and infrastructure resources)	✓	✓				
To what degree is the program (and its elements) sustainable?	✓	✓				



Lines of Enquiry	Technique or data collection tool utilised					
	Document Review	ESC & PMG consultations	Partnership Survey	CoP Survey	CHAP focus group	Data focus group
What are the barriers to sustainability and how could these be addressed?	✓	✓				
What are the opportunities to increase the efficiency and sustainability of the program?	✓	✓				



Appendix B: Program Logic





Appendix C: Documents and data sources reviewed

The evaluation collected and analysed data from existing documents including:

- Funding agreements
- Engagement reports and stakeholder feedback
- SA Climate Ready Coasts Program Plan 2023
- Interim Implementation Model 2024
- Adaptation Grant Funded recipients
- Program Manager reports
- Grant management documents
- Project factsheets
- Presentations and communications collateral
- Project management surveys, administered by LGA
- Coastal Resilience Short Course post-course survey, administered by LGA
- CRC consultant reports, resources and tools developed, including:
 - Coastal Hazard Adaptation Planning Guidelines
 - Coastal Adaptation Benchmarking Review, delivered by Hatch
 - Coastal Data Stocktake Report, delivered by Edge Impact
 - Engagement Summary Report: Stage One, delivered by URPS
 - Council Maturity Assessment Technical Memo and database, delivered by HATCH
 - Independent Peer Review of CHAP Guidelines, delivered by Aither



Appendix D: Community of Practice Survey

Purpose	Obtain input from Community of Practice members on the impact of the CRC program regarding their awareness of coastal risk, resources available to assist with coastal hazard adaption planning and degree of engagement with program activities.
Source	Custom designed for this evaluation
Administration	Online survey administered by HealthQ on Alchemer platform
Distribution	Survey link emailed to Community of Practice members by HealthQ and CRC Program Manager.

Survey questions

No.	Question	Response Option/s	Format
1	What organisation do you represent?	• Council, please state • DEW • Coast Protection Board • ACCN • SACCA • Other State Government agency, please state • Other: [open text]	Multiple choice (choose one) & open text
2	What is your current role?	• [free text]	Open text
3	The CRC program's design and the resources it provides support me in carrying out the coastal adaptation aspects of my role (whether operational, technical, or managerial).	• To a great extent • To a moderate extent • To some extent, (please describe) _____ • Not at all, (please describe) _____ • Not Applicable	Multiple choice (choose one) & open text
4	The CRC resources (guidelines, tools, datasets) are appropriate and user friendly for supporting our coastal hazard adaptation work.	• To a great extent • To a moderate extent • To some extent, (please describe) _____ • Not at all, (please describe) _____ • Too early to tell, (please describe) _____ • Not Applicable	Multiple choice (choose one) & open text (optional)



No.	Question	Response Option/s	Format
5	My understanding of coastal hazards and coastal risk has increased since CRC began.	- To a great extent - To a moderate extent - To some extent, (please describe) _____ - Not at all, (please describe) _____	Multiple choice (choose one) & open text (optional)
6	I am aware of the CHAP Guidelines, technical compendiums and supporting tools and templates.	- To a great extent - To a moderate extent - To some extent, (please describe) _____ - Not at all, (please describe) _____	Multiple choice (choose one) & open text (optional)
7	I feel confident applying the CHAP Guidelines to support adaptation planning.	- To a great extent - To a moderate extent - To some extent, (please describe) _____ - Not at all, (please describe) _____ - Not Applicable	Multiple choice (choose one) & open text (optional)
8	CRC has established the foundations for more consistent coastal adaptation approaches.	- To a great extent - To a moderate extent - To some extent, (please describe) _____ - Not at all, (please describe) _____	Multiple choice (choose one) & open text (optional)
9	CRC related training opportunities have been delivered efficiently and made accessible to me.	- To a great extent - To a moderate extent - To some extent, (please describe) _____ - Not at all, (please describe) _____	Multiple choice (choose one) & open text (optional)
10	CRC / CHAP resources and associated tools have been made accessible to me.	- To a great extent - To a moderate extent - To some extent, (please describe) _____ - Not at all, (please describe) _____ - Not Applicable	Multiple choice (choose one) & open text (optional)
11	CRC tools, datasets and guidance will remain useful and sustainable beyond the life of the program.	- To a great extent - To a moderate extent - To some extent, (please describe) _____ - Not at all, (please describe) _____	Multiple choice (choose one) & open text (optional)



No.	Question	Response Option/s	Format
12	What have been the program's key achievements?	[free text]	Open text.
13	What factors have most enabled your ability to participate in coastal hazard adaptation planning?	[free text]	Open text.
14	What barriers have made it difficult for you or your organisation to use CRC tools, CHAP Guidelines or data?	[free text]	Open text.
15	What improvements should be prioritised over the next 6 -12 months to strengthen the CRC program?	[free text]	Open text.
16	Any final comments or suggestions?	[free text]	Open text.

Close

We value your participation in this survey and thank you for sharing your thoughts and time with us.



Appendix E: Consultation participants and guides

Table 2 presents a list of consultation stakeholder groups, including representatives for each group.

Table 2: Stakeholder groups and representatives

Name	Role	Organisation
Executive Steering Committee		
<i>Current</i>		
Katherine Russell	Acting Executive Director Member Service	LGA
Dr Beverley Clarke	Member	CPB
Dr Matthew Ward	Director Biodiversity Science, Coast and Information	DEW
<i>Ex-officio</i>		
Andrew Nesbit	Central Coordinator, Climate Partnerships	LGA
Michael Armin	Program Manager, SA Climate Ready Coasts	LGA
<i>Former</i>		
Mary-Anne Healy	Director, Climate Change, Flood Risk & Coast	DEW
Kym Pryde	Director Environment, Heritage and Sustainability / Planning, Heritage, Coast Protection and Dog & Cat Management	DEW
Nathan Petrus	Executive Director Member Services	LGA
Program Management Group		
Adam Gray	Executive Officer	SACCA
Alex Ward	Executive Officer	ACCN
Monika Rhodes	Team Leader, Environmental Strategy	Regional Council representative from Alexandrina Council
Nina Keath	Previously Council Senior Strategic Planner	Former metropolitan council representative from City of Onkaparinga
Annabel Sandery	Principal Advisor	Cape Advisory / DEW
Alison Turner	Coastal Scientific Officer	DEW
Felicity Beswick	Principal Scientific Officer	DEW



Consultation Guide - Executive Steering Committee

Introduction

Health Q Consulting (HealthQ) has been appointed by LGA South Australia to undertake an independent evaluation of the Climate Ready Coasts Program (CRC). The purpose of the Evaluation is to provide the CRC program, funders and broader stakeholders with insights into the program's impact and effectiveness and identify lessons to inform future work.

In your capacity as a current or former member of the Executive Steering Committee of CRC, we are interested in your insights regarding the performance, progress and future direction of the Climate Ready Coasts Program. It is anticipated that we will need 1 hour of your time.

Questions

Key topics for discussion may include the following:

1. What do you see as the most significant outcomes of the program and why?
2. Do you have any feedback around the program's dual focus on capacity (adaptation planning) and data?
3. How effectively is the current governance structure supporting the program?
4. In what ways does the governance and coordination model of the Executive Steering Committee and PMG support program delivery?
5. Are the Coastal Hazard Adaptation Grants reaching the right councils and producing meaningful progress?
6. What risks or challenges most threaten the program's ability to achieve intended outcomes?
7. Where do you see early signs that CRC is shifting practice, improving understanding or influencing decision-making?
8. What elements of the program should be further developed beyond June 2026 to maintain momentum and protect long-term benefits?
9. What do you see as the key priorities for the CRC program the next 6 - 12 months?



Consultation Guide – Program Management Group

Introduction

Health Q Consulting (HealthQ) has been appointed by LGA South Australia to undertake an independent evaluation of the Climate Ready Coasts Program (CRC). The purpose of the Evaluation is to provide the CRC program, funders and broader stakeholders with insights into the program's impact and effectiveness and identify lessons to inform future work. In your capacity as a member of the Program Management Group (PMG), we are interested in your insights regarding the performance, progress and future direction of the CRC Program.

Questions

Key topics for discussion may include the following:

1. Reflecting on delivery so far, what aspects of the CRC program (projects, processes, tools, communication, governance) have worked particularly well, and which have been challenging or less effective?
2. In what ways does the governance and coordination model of the Executive Steering Committee and PMG support program delivery?
3. How well has the PMG been able to identify, manage, and respond to program risks throughout the CRC's delivery?
4. How effectively are relationships functioning across the key stakeholders including but not limited to DEW, LGA and councils?
5. What is your understanding of the coordination between the Capacity Building and Data workstreams? How does this coordination contribute to program delivery and progress towards program outcomes?
6. What have been the biggest barriers to effective program delivery or uptake either within your organisation or across the sector?
7. What factors have enabled positive progress throughout the CRC program?
8. To what extent has the CRC program achieved its intended outcomes so far?
9. What improvements or changes would most strengthen the CRC program or its next phase?
10. What should be the key priorities for the CRC program for the next 6 -12 months?



Appendix F: Grant overview

Table 3: Summary of grants

Project title/description	Council	Awarded	Co-contribution	Total project cost	Period of project	Project stream	Variations to original proposal / value-adds
CHA-03: Review and Update Kingston Council's Coastal Adaptation Plan	Kingston District Council	\$40,000	\$10,000	\$50,000	01/07/2025 - 28/11/2025	CHAP review (2)	Extension sought to February 2026 due to impacts of coastal storms.
CHA-05: A CHAP for Adelaide's Metro Beach System	City of Holdfast Bay	\$160,000	\$335,000	\$495,000	01/07/2025 - 15/01/2027	CHAP preparation (1)	
CHA-06: Community Focused Alignment Study	District Council of Tumby Bay	\$75,000	\$75,000	\$150,000	02/06/2025 - 20/02/2026	CHAP implementation (3)	Securing additional funding specifically allocated for community engagement has been fundamental to the project's success, enabling more comprehensive and effective stakeholder involvement.
CHA-07: Copper Coast CHAP	Copper Coast Council	\$225,400	\$56,350	\$281,750	02/06/2025 - 01/04/2027	CHAP preparation (1)	
CHA-08: City of Marion Coastal Hazard Adaptation Plan	City of Marion	\$55,000	\$88,606	\$143,606	01/05/2025 -	CHAP Review (2)	



Project title/description	Council	Awarded	Co-contribution	Total project cost	Period of project	Project stream	Variations to original proposal / value-adds
and Monitoring Program							
CHA-09: Piloting Coastal Monitoring for the South Australian Coastline	City of Onkaparinga	\$210,500	\$91,500	\$302,000	01/05/2025 - 30/06/2029	CHAP implementation (3)	
CHA-10: Hindmarsh River to Inman River coastal masterplan/strategy	City of Victor Harbour	\$88,500	\$22,500	\$111,000	30/06/2025 - 30/06/2026	CHAP implementation (3)	Received allocation of additional \$10k. Requested extension variation to August 2026 due to procurement challenges.
CHA-12: Port Lincoln Coastal Hazard Adaptation Plan	City of Port Lincoln	\$72,520	\$71,720	\$144,240	30/05/2025 - 30/06/2026	CHAP preparation (1)	
CHA-13: Adapting to Change: Cowell's Future on the Coast	District Council of Franklin Harbour	\$60,000	\$20,500	\$80,500	01/06/2025 - 30/06/2026	CHAP preparation (1)	



Project title/description	Council	Awarded	Co-contribution	Total project cost	Period of project	Project stream	Variations to original proposal / value-adds
CHA-14: Coastal Process Modelling – Port Noarlunga Estuary	City of Onkaparinga	\$43,000	\$12,000	\$55,000	01/05/2025 – 31/10/2025	CHAP implementation (3)	Extension sought to April 2026.
CHA-17: Port Augusta Coastal Hazards Adaptation Planning Project	City of Port Augusta	\$100,000	\$20,000	\$120,000	02/06/2025 – 15/05/2026	CHAP preparation (1)	
CHA-21: Coastal Hazard Adaptation Planning for Port River and Barker Inlet Estuary	City of Salisbury	\$150,000	\$205,000	\$355,000	02/06/2025 – 31/12/2026	CHAP preparation (1)	
CHA-02: District Councils of Elliston and Streaky Bay – Stage 1 Coastal Hazard Adaptation Planning	District Council of Elliston	\$80,000	\$20,000	\$100,000	01/07/2025 – 20/06/2026	CHAP preparation (1)	
CHA-19 & CHA-20: Hoopers	Robe District Council	\$80,000	\$24,000	\$104,000	[TBC]	[TBC]	Robe District Council originally received two separate CRC grants



Project title/description	Council	Awarded	Co-contribution	Total project cost	Period of project	Project stream	Variations to original proposal / value-adds
Beach – Adaptation Options Pathway							for CHAP implementation actions. The coastal context changed following severe storms in 2025, requiring a rescope of adaptation activities. The variation reflects responsiveness to ensure the most appropriate actions are being undertaken.