

STRATEGIC PLAN

2021













Southern and Hills Local Government Association – Snapshot

6 Councils

SIZE
8,656
Square Kilometres

\$5.36b

GROSS
REGIONAL
PRODUCT

63,519
EMPLOYED THE RESIDENTS MANY

5,539
KILOMETERS OF LOCAL ROADS

132,206
REGIONS
POPULATION

TOURISM
Destination

Councils Total
Revenue
\$192 MILLION

652
Kilometres

Largest Industry
Employment

Health Care and
Social Assistance



PREAMBLE

The 2021 S&HLGA Strategic Plan sets the direction for the organisation.

ABOUT THE SOUTHERN & HILLS LOCAL GOVERNMENT ASSOCIATION REGION

The Southern & Hills Local Government Association was first formed in July 1969 and is now constituted as a Regional Subsidiary under Section 43 and Schedule 2 of the Local Government Act 1999. Consisting of six (6) local government Councils:

- o Adelaide Hills Council
- o Alexandrina Council
- Kangaroo Island Council
- o Mt Barker District Council
- City of Victor Harbor
- District Council of Yankalilla

Collectively these six (6) Councils have:

- \square More than 126,000 people as of 30th June 2020.
- ✓ Area consists of 8,656 square kilometres.
- ☑ An ocean coastline of 652 Km.
- ☐ The River Murray and lakes form the southeast boundary of the region.
- ☐ The region has extreme diversity form the foothill suburbs of Adelaide to the isolation of the inaccessible west coast of Flinders Chase National Park.
- Significant areas within the region are under primary production include highly productive farm, horticulture, viticulture, forestry, fishing and intensive animal keeping enterprises and in the more undulating parts sheep farming, cereal growing and dairying.
- ✓ The region contributed nearly \$6 billion in gross value to the State economy
- ☑ Much of the area has, (by South Australian standards) a high rainfall.
- ☑ A large part of the area is within the 30 Year Plan for Greater Adelaide.
- ☑ Significant growth pockets both in population and development, placing demands on infrastructure and the natural environment.
- ☑ Projected change in the population to 2026 by approximately 25%.
- ☑ Within the region, Victor Harbor and Goolwa are key retirement destinations.
- ☑ Within the region, The Adelaide Hills, The Fleurieu and Kangaroo Island are all major tourism destinations.
- ☑ Kangaroo Island is a major component of the Australian and SA tourism plan with tourist numbers targeted to double over the next decade.

It becomes an imperative that all economic, social, environmental and cultural development while aiming to be positive and vibrant, is progressed with the preservation and sustainability of these characteristics in mind.

VISION - PURPOSE

The Councils of the Adelaide Hills, Fleurieu Peninsula and Kangaroo Island region under the umbrella of the Southern and Hills Local Government Association, co- operating with and supporting each other to improve the wellbeing of their communities

VALUES

Respect, trust, co-operation, sharing, excellence, credibility, participation, commitment, transparency

KEY STRATEGIC FOCUS AREAS

| Advocate & Assist | Promote & Partner | Research & Recommend | Capacity & Capability | Good Governance |
|--|---|--|--|--|
| o Provide leadership and advocacy for its member Councils on regional and State issues | Market and promote the S&HLGA as a credible and capable advocate on behalf of its member Councils Partner with relevant organisations and regional drivers | Conduct research and communicate on important or emerging issues for Councils and their communities Develop projects and business cases on important issues | Build the capacity of its member Councils Provide valuable information Explore opportunities both external and internal to build capacity and capability in our region | Provide sound financial management Ensure compliance with all regulatory obligations Continually review, evaluate and mitigate risks |

S&HLGA Administration - Flow

Strategic Plan Charter • Vision- Purpose Purpose 4 Year Values Rules **Business Plan** key focus areas 2021-2025 During the Start of the End of the Year Year Year Annual Budget Monitor Actual • External Audit Annual Key v Budget Annual Report **Action Plan** Review progress of Key Actions